

CHART OF ACCOUNTS

The Chart of Accounts is a summarizing coding system that classifies for electronic storage of all financial transactions the Company conducts through its check book, journals, and sub-journals.

BALANCE SHEET ITEMS

FOR DOUBTFUL ACCOUNTS

The Balance Sheet is a statement of the financial position of the Company at a specific point in time, and includes:

ASSETS	The property and property rights of the Company
CURRENT ASSETS	Cash, and other assets or resources, expected to be realized in cash, or sold or consumed during the normal operating cycle of the Company. (The Company's normal operating cycle extends from the time required for its cash to be converted into landscape-related service or design/build materials, back into accounts receivables, and accounts receivables ultimately into cash.
CASH IN BANK	Current balance of all checking and savings accounts
BANK- OPERATING	Bank account to which all operating checks are charged
BANK- PAYROLL	Bank account to which all payroll checks are charged.
TOTAL CASH IN BANKS	The total cash assets of the Company.
ACCOUNTS RECEIVABLE	Trade accounts expected to be converted into cash in the regular course of business, usually 30 days
TRADE	Cash claims of the Company arising from trade accounts
ALLOWANCES	Accounts Receivable generated but estimated uncollectable

within the calendar year

EMPLOYEES Loans receivable from employees

OFFICERS Cash advances to Officers

OTHER Other claims of the Company for cash, goods, or services

resulting from its income endeavors

STATE INCOME Cash due from tax return refunds

TAX REFUND DUE

TOTAL ACCOUNTS RECEIVABLE

FIXED ASSETS Cash and cash claims restricted to use for other than current

operations; receivables not expected to be collected within a twelve-month period; cash surrounding value of Life Insurance policies, land, depreciable assets, long-term

payments

INVENTORIES A fixed sum of money declared by the Officers to reflect

the lower of cost or market value of items the Company holds for sale as raw materials or finished products in the

normal course of business

MATERIALS Live and hard materials held by the Company for future

work

COSTS EST. EARN

OVER BILL Revenues recognized in excess of amounts billed; a

bracketed number in this account represents billings in

excess of revenue earned.

TOTAL

INVENTORIES

OTHER CURRENT

ASSETS

PREPAID Amount paid in advance for insurance expenses not yet

INSURANCE fully incurred

PREPAID

EMPLOYMENT

TAX

SM MOTOR In the first calendar quarter of each year, the Company

EQUIP. AMORT. TO #828	purchases small-motor equipment having a useful life of one year or less. The equipment appears asset, and is depreciated 1/12 each month through expense account #828
PREPAID FED'L CORPORATE INCOME TAX	Advance payments made against an estimated, future tax liability
TOTAL OTHER CURRENT ASSETS	Any miscellaneous items which will be refunded or converted to expense
TOTAL CURRENT ASSETS	Total assets marked for use within the immediate, twelve- month period
FIXED ASSETS	
AUTOMOBILES & TRUCKS	Cost of all rolling stock except trailers
LEASEHOLD IMPROVEMENTS	Capitalized improvements made by the Company to the office building and grounds it leases
MACHINERY & EQUIPMENT	Cost of all capitalized mowing, excavation, and shop equipment, trailers
OFFICE FURNITURE & FIXTURES	Cost of all office equipment owned
ACCUMULATED DEPRECIATION	Allowances for depreciation of all depreciable assets
NET BOOK VALUE	The value of all fixed assets after depreciable assets
OTHER ASSETS	
DEPOSITS	Refundable monies belonging to the Company but held by others.
NOTE REC-	Borrowings of the Officers in prior years

OFFICER

ASSETS

TOTAL OTHER

LIABILITIES & **STOCKHOLDERS EQUITY**

Creditor's legal interests in the assets of the Company are liabilities; Owner's interests in the assets (difference between assets & liabilities) is Stockholder's Equity

CURRENT LIABILITIES Company obligations whose extinguishment is reasonably expected to require the use of existing resources properly recorded as current assets; other liabilities expected to be liquidated in twelve months or less; collections received in advance of delivery of goods or services

ACCRUED PAYROLL **TAXES**

Payroll taxes accrued but unpaid

WITHHELD **FICA**

Payroll proceeds withheld from the employee under Federal Insurance Compensation act (FICA) but not yet paid to the IRS.

WITHHELD INCOME TAX Payroll proceeds withheld from the employees' withheld income taxes but not yet paid to the IRS.

FED'L DEP.

The total of withheld proceeds is paid to the Government through one of its bank depositories.

PAYROLL TAXES FOR 941

STATE **TAXES**

Payroll proceeds due from the employer to Federal UNEMPLOYMENT Government annually, or in quarterly deposits.

TOTAL ACCRUED Total of payroll taxes accrued **PAYROLL TAXES**

NOTES PAYABLE

DEFERRED FIN CHARGED

Finance charges incurred but not yet charged

TOTAL NOTES **PAYABLE**

OTHER CURRENT **PAYABLES**

TRADE ACCTS Accounts Payable

FED'L. CORP. Federal taxes payable based upon the earnings of the

INCOME TAX Company

STATE CORP. State taxes payable based upon the earnings of the

INCOME TAX Company

ACCRUED Insurance expenses, usually Worker's compensation, in excess of premiums prepaid at the beginning of the fiscal

PAYABLE year

ACCRUED Payroll expense owed by the Company at the end of an

PAYROLL accounting period, but not yet paid.

ACCRUED

UNEMPLOYMENT

COMP.

OTHER CURRENT LIABILITIES

DEFERRED FED. The difference between reported and taxable income

CORP. INC. TAX
DEFERRED FLA.

CORP. INC. TAX

The difference between reported and taxable income

TOTAL OTHER CURRENT LIABILITIES

LONG-TERM Debt due in excess of one year. The portion due in within LIABILITY one year from the balance sheet date is recorded as a

Current Liability

NOTES Notes to banks when payment is due in excess of one year

PAYABLE from date of the loan

N/P- Long-term portion of officer borrowings

OFFICERS

OFFICERS

N/P-BANK

DEFERRED Finance charges incurred but not paid

FINANCE CHARGES

TOTAL NOTES PAYABLE

TOTAL LONG TERM LIABILITIES

STOCKHOLDER'S The Owner's rights to the remainder of the assets

EQUITY less liabilities

COMMON STOCK Par value of the total shares of the capital stock issued

ADDITIONAL The balance of the net assets received by the stockholders,

PAID-IN less the amount reported as capital stock CAPITAL

RETAINED Undistributed profits from prior years

DIVIDENDS Distribution of profits among stockholders

PAID

CASH ADJ-BEG The reversal of accounts from accrual to cash OF PERIOD

NET PTOFIT Profits for the present fiscal year-to-date (LOSS)

INCOME STATEMENT

EARNINGS

The Income Statement records the results of the Company's various profit-center operations on a monthly and year-to-date basis.

Revenues are recorded by Profit Center:

Landscape Maintenance – Accounts for the maintenance contract activity of

theCompany

Construction Service – Accounts for the landscape services construction

activity of the Company

Enhancement Service – Accounts for extra work performed on maintenance

contracts

Irrigation Services- Accounts for irrigation services if tracked as a

separate service line

Direct, Variable, and Semi-Variable costs are categorized and allocated to each profit center. The costs are categorized according to their relationship with revenue type as follows.

Direct Costs – costs incurred <u>directly</u> in the production of the Company's services, direct costs fluctuate <u>directly</u> in relation to revenues, and are <u>directly</u> allocable to a specific revenue-earning source.

Variable Costs – costs incurred indirectly in the production of the Company's services, variable and semi-variable costs usually cannot be allocated, in whole, to a specific revenue-earning source, and therefore, are not, but they can be allocated to a profit center. While direct costs maintain the same relationship of proportion with revenue increases and decreases, variable costs <u>vary</u> as a proportion of revenue.

Variable costs of the Company are categorized as:

- 1. Equipment Overhead
- 2. Indirect Job Overhead

Fixed Costs – Fixed costs remain approximately the same through upward or downward movements in revenue. They can be but usually are not purely allocated to a profit center. Most fixed costs, such as rent are administrative costs.

REVENUE	Revenue produced by the profit center
CONTRACT BILLINGS	Contract revenue of the profit center
DIRECT COSTS	Costs which can be directly associated with the production of the service.
LABOR	All applied labor directly associated with the production of the service.
LABOR BURDEN, TAXES	State quarterly unemployment insurance; federal annual unemployment insurance; employer's share of FICA
LABOR BURDEN, WORKMAN'S COMP	State-required Worker's Compensation Insurance
MATERIAL, LIVING	Living materials used directly in the course of the services produced

MATERIAL, HARD	Material used directly in the course of the services produced
SUB- CONTRACTORS	Outside contractors used to support direct production of the services
EQUIPMENT RENTAL	Equipment rented to perform the direct production of the service
OTHER DIRECT COSTS	Material used to replace a client's property damaged in the service process, and other miscellaneous costs attributable to a specific job.
GROSS PROFIT	Revenue less Direct Costs
OPERATING EXPENSES	Equipment overhead and indirect job overhead
EQUIPMENT	All expenses for Company-leased cars and trucks used by a profit center.
RENT – VEHICLES	Expense for company-leased cars and trucks used by a profit center
GAS & OIL	All gas & oil expenditures for Company-owned and leased vehicles.
TIRES & TUBES	All tires and tubes used by Company-owned and leased Vehicles
REPAIR/MAINT. VEHICLES	Costs of parts and outside repairs of trucks and cars
REPAIR/MAINT. EQUIPMENT	Cost of parts and outside repair of all Company-owned equipment
REPLACEMENT EQUIPMENT	Cost of equipment required to replace small-motor equipment recorded in Chart of Accounts #828
AMORT. SML. MOTOR EQUIP.	The monthly depreciation of Asset Account #139
DEPRECIATION VEHICLES	Depreciation for all Company-owned vehicles
DEPRECIATION	Depreciation charges for all capitalized equipment,

EQUIPMENT including tractors **INSURANCE** Cost of general liability, and Umbrella Coverage **VEHICLE EQUIPMENT** MECHANICS Productive labor of mechanic repairing Company WAGES equipment **MECHANICS** Workmen's Compensation Insurance for mechanics LABOR BURDEN. W/COMP. VEHICLE REG. The expense of sales tax, registration, and licensing of Company owned or leased vehicles FEES **SHOP TOOLS** Welder, compressor, and other equipment used in the shop for repairs TOTAL EQUIP. **OVERHEAD** INDIRECT JOB Job expenses which cannot be attributable to a specific job but which are attributable to a number of jobs collectively **OVERHEAD** Salaries paid to employees not involved in the direct **SUPERVISORY** production of income **SALARIES SUPERVISORY** TAX BURDEN SML. TOOLS & All expenses for job supplies used, and small tools furnished by the Company **SUPPLIES UNAPPLIED** Labor which cannot be directly related to a specific job or specific contract function, i.e., loss of production time due **LABOR** to inclement weather, equipment failure, etc. UNAPPLIED Payroll tax of unapplied labor LABOR BURDEN PAYROLL TAX LIVING EXPENSE ALLOWANCE UNAPPLIED Materials which cannot be attributed to a specific job, but

MATERIALS to a number of jobs collectively REPLACEMENT Defective material, which, installed by the Company, qualifies for guarantee **MATERIAL ESTIMATING &** Expenses relating to pricing, and to contract proposals **BIDDING** ADMIN. Overhead expenses not costed directly to jobs **OVERHEAD ACCOUNTING** Costs associated with accounting, data processing, and other related services Costs of advertising **ADVERTISING** Costs incurred in the advancement of sales consummation PROMOTION & **ENTERTAINMENT** Contributions to charitable organizations for which there is **CHARITABLE** no reciprocating value CONTRIBUTIONS DEPRECIATION OFC. FURNITURE/ **FIXTURES DEPRECIATION** LEASEHOLD **IMPROVEMENTS DUES AND** Cost of business organization dues, i.e., Chamber of Commerce, Planet, and magazine subscriptions sent to the **SUBSCRIPTIONS** Office, i.e., Business Week, Fortune, etc. **EDUCATIONAL** Costs for trade-oriented classes, such as GIE, Horticulture Center, books, and professional fees to **EXPENSES** Consultants PAYROLL TAXES All payroll taxes for Office employees and Officers The total amount of interest paid on loans, notes, and INTEREST mortgages owed by the Company INSURANCE— The Company's share of health and life insurance for EMPLOYEE GRP. employees.

INSURANCE— Expense of Company-owned policies on the lives of the OFFICER'S LIFE Officers. The policies provide money to the Company to

purchase Company stock from the estate of the deceased

stockholder.

SALARIES— OFFICE Office employees' salaries and wages

LICENSES & Sales tax on capital purchases; occupational and

TAXES professional licenses.

LEGAL Costs related to the legal conduct of the business

MAINTENANCE— Ongoing maintenance of the office building BUILDING

COMPUTER Paper, ribbon, and other supplies required to operate the

SUPPLIES Company's computers

OFFICE Supplies, stationery, copier materials and other costs

EXPENSES related to the administration of the office.

SALARIES— Salaries of the Officers OFFICERS

PENALTIES Penalties imposed upon the Company

TRAVEL & Expenses incurred in the course of business related travel

ENTERTAINMENT and entertainment of the Company's customers

RENT— Rent expenses for Company quarters OCCUPANCY

RENT— Expense for Company-leased cars and tricks used by its

VEHICLES Officers or executives

RENT— Rent and repair of mobile radio equipment RADIO

REPAIRS— Minor, non-capitalized repairs to the office building BUILDING

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RENT— Ice machine leases ICE MACHINES

RENT— Computer leases

COMPUTER

TELEPHONE Includes office telephones, mobile telephones, and

"beepers"

UTILITIES Electrical and water utility service

INSURANCE Comprehensive liability insurance premium costs for

Company-wide liability protection

TOTAL ADMIN. OVERHEAD

TOTAL OP. The total cost of equipment overhead, indirect job expense,

EQUIPMENT and administrative overhead

NET OPERATING The sum difference between cost and revenue PROFIT (LOSS)

OTHER INCOME Extraordinary income from activities outside the normal

course of business

INTEREST Interest generated by Company funds; earned discounts

REIMBURSE- Refunds or compensation, i.e., insurance companies MENTS

GAIN ON SALE OF ASSETS

TOTAL OTHER INCOME

HOLDER'S EQUITY

NET PROFIT Operating income increased by other revenue items and

decreased by other expense items

TOTAL SHARE- The difference between all the Company's assets and liabilities

TOTAL Total of all the Company's liabilities and stockholder's equity.

& STOCK-